

Minister of Canadian Heritage  
and Official Languages



Ministre du Patrimoine canadien  
et des Langues officielles

Ottawa, Canada K1A 0M5

Mr. Thad McIlroy  
The Future of Publishing  
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**FEB 16 2012**

Dear Mr. McIlroy:

Thank you for writing to me about the acquisition of McClelland & Stewart by Random House of Canada. I appreciate you taking the time to share your views on this important cultural matter with me.

Our Government is ensuring that foreign investments in Canada's cultural sector benefit Canadians and respect Canadian laws. As Minister of Canadian Heritage and Official Languages, I am responsible for the application of the *Investment Canada Act* in this sector.

After careful consideration, I approved Random House of Canada's acquisition of McClelland & Stewart, based on a number of commitments made by the investor. These included:

- maintaining employment in Canada and improving benefits for McClelland & Stewart employees;
- ensuring the continued Canadian management of the business;
- investing in the success of the McClelland & Stewart business, including its various imprints;
- supporting and promoting diverse Canadian authors in Canada and internationally;
- continuing the digitization of McClelland & Stewart titles; and
- contributing to Canada's cultural sector, such as through the establishment of a new McClelland & Stewart lecture series in partnership with the University of Toronto.

Please be assured that this investment is fully compliant with the *Investment Canada Act* and with Canada's long-standing policy on investment in the book sector.

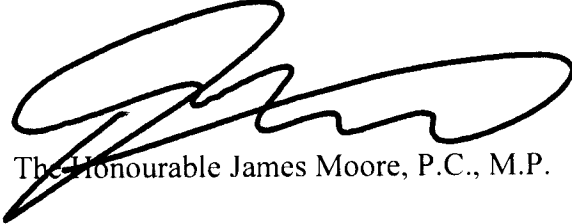
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**Canada**

Our Government supports and encourages the creation of Canadian artistic expression and cultural content, while helping to ensure that it is accessible at home and abroad.

Please accept my best wishes.

Sincerely,



The Honourable James Moore, P.C., M.P.